PHYSICIAN HEALTH SERVICES, INC.

A Massachusetts Medical Society corporation

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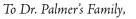
Physician Health Services (PHS) is a non-profit corporation founded by the MMS that provides confidential consultation and support to physicians, residents, and medical students facing concerns related to:

- Alcoholism
- Substance abuse
- Behavioral or mental health issues
- Physical illness

PHS also provides a safe environment where physicians can talk to other physicians about the stress and demands of modern medical practices. Issues often relate to:

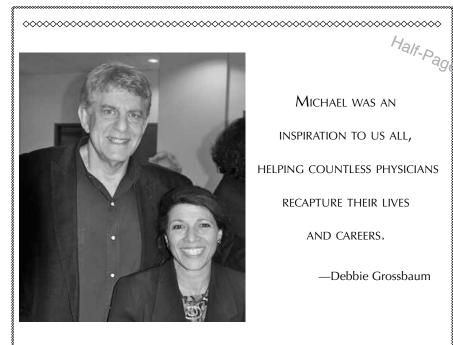
- Stress of managing a practice
- Coping with a competitive work environment
- Financial pressures
- Dealing with administrative burdens
- Work-family balance

PHYSICIAN HEALTH SERVICES 860 Winter Street, Waltham, MA 02451-1411 (781) 434-7404 | (800) 322-2303 x7404 | Fax (781) 893-5321 www.physicianhealth.org



Quarter-Page May you find peace in knowing the impact that Dr. Palmer made in the lives of numerous physicians throughout the state. His books have also placed a large part in many people's lives throughout the country and beyond. He will be missed.

-Dr. John Smith



Name Listings

The Patterson Family Susan F. Flemming, MD Mr. & Mrs. John Murphy & Family Dr. Walter H. Mahoney and Dr. Benjamin Rue Spencer The Patterson Family Susan F. Flemming, MD Mr. & Mrs. John Murphy & Family

Name Listing

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